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# Effects of Multilateral Support on Infrastructure PPP Contract Cancellation

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#### **Abstract**

This paper examines the relationship between multilateral support and contract cancellation in long-term infrastructure public-private partnerships. The analysis draws on a large data set and employs a multi-level econometric model to define propensity scores and matching estimators to compare rates of cancellation between projects with multilateral support and a comparison group of public-private partnership projects without multilateral support.

The results suggest that multilateral support has a positive effect on the survival of long-term public-private partnership infrastructure contracts. Whereas observed the data suggest that multilateral support has no effect on cancellation rates, a quasi-experimental approach shows that the cancellation rate for projects with multilateral (6 percent) would have been about 48 percent higher without support from multilateral development organizations.

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# Effects of Multilateral Support on Infrastructure PPP Contract Cancellation Darwin Marcelo and Schuyler House<sup>1</sup> June 30, 2016

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JEL classification codes: H54, H76, R42, C21, C52, C55

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#### Introduction

A growing body of quantitative research on public-private partnership (PPP) performance, particularly for long-term infrastructure contracts, attends to factors that influence the level of investments in PPP and PPP performance over time. With respect to performance, one line of enquiry questions how project-level and contextual factors affect the likelihood that a PPP will survive to its intended contract term. While PPP 'success' involves multiple aspects of performance (e.g., service outcomes, attainment of sector goals, profitability, etc.), contract survival is undoubtedly important due to the high costs of early termination and renegotiation. Moreover, cancellation is a clear sign that significant and insurmountable problems between parties to the contract could not be overcome via intra-contractual adjustments, renegotiation, or at extremis, arbitration.

Because the transaction costs of contract cancellation and renegotiation are high (Guasch, Laffont, & Straub, 2003; Bitran, Nieto-Parra, & Robledo, 2013), the question of how PPPs can be sustained is important. In addition to legal, regulatory, and contractual factors (i.e., the realm of institutions), the role of agency in PPP success is also of interest. Key participants include contract-granting government units, private operators and sponsors, regulators, and financiers. Each of these parties plays a different role in the PPP and brings a different set of interests, resources, and strategies to the management, oversight, financing, and overall execution of the PPP. In the context of developing regions, another important set of stakeholders includes the multilateral development institutions that are engaged in supporting PPPs through sector reform, technical assistance and financial support.

The survival of a contract to its intended term implicitly recognizes that all parties to the contract are sufficiently satisfied with the PPP outcomes, such that they wish to remain in the contractual relationship enshrined within the PPP arrangement. In this study, the analysis aims to offer clarity to whether projects with multilateral support (MLS) have greater likelihood of succeeding than those without.<sup>2</sup> Some qualitative PPP studies argue that multilaterals have supported PPPs as a global solution with too little regard for local context, thus promoting its uptake in inappropriate circumstances and leading to costly contract cancellations (e.g., Bayer, 2009). On the other hand, other studies have suggested that multilaterals can play important convening and knowledge-sharing roles that increase a PPP's likelihood of improved performance and contract sustenance (Jandhyala, 2015; House, 2014).

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<sup>2.</sup> Multilateral support refers to financial support from international financial institutions including Asian Development Bank (ADB), African Development Bank (AfDb), Central American Bank for Economic Integration (BCIE), West African Development Bank (BOAD), Black Sea Trade and Development Bank (BSTDB), Development Bank of Latin America (CAF), Caribbean Development Bank (Caribank), East African Development Bank (EADB), European Bank for Reconstruction and Development (EBRD), European Investment Bank (EIB), Inter-American Development Bank (IADB), Inter American Investment Corporation (IAIC), International Bank of Reconstruction and Development (IBRD), International Development Association (IDA), International Finance Corporation (IFC), Multilateral Investment Guarantee Agency (MIGA), and North American Development Bank (NADB).

This working paper presents the results of a quantitative analysis focused on the influence of direct multilateral financial support on PPP contract cancellation. The World Bank's Private Participation in Infrastructure (PPI) Database <sup>3</sup> defines canceled projects as those "from which the private sector has exited in one of the following ways: selling or transferring its economic interest back to the government before fulfilling the contract terms; removing all management and personnel from the concern; or ceasing operation, service provision, or construction for 15 percent or more of the license or concession period, following the revocation of the license or repudiation of the contract." Multi-level probabilistic models and matching estimators across a large data set of PPPs are applied to examine the relationship between MLS and rates of contract cancellation. Results show that PPP projects that benefit from MLS have lower cancellation rates.

#### Multilateral Support for Infrastructure PPPs

Following the definition adopted by the PPI Database, a project is considered to have multilateral support when it receives financial support including lending, equity contributions, or issuances of financial guarantee products. Upstream policy support, project preparation assistance, and other kinds of technical assistance not linked to a financial commitment on the part of the multilateral do not meet this definition of MLS, though these kinds of support are likely to play a role in the closure and successful application of infrastructure PPP.

The propensity of a PPP to receive MLS is hypothesized to be contingent on a number of project characteristics, market conditions, and strategies of multilaterals, reflecting both "donor interest" and "recipient need" models of aid flows (Basìlio, 2014). The population and level of development within a country may affect MLS lending generally, and for infrastructure PPPs specifically. Other analyses of multilateral aid suggest that multilateral financial flows are biased towards less populous countries with lower per capita GDPs (Basìlio, 2014; Neumayer, 2003).

Sector and region are also included to account for the organization of multilaterals' lending programs, which are often segmented by sector and/or region, and whose management units may have different interests and ideas about private participation in infrastructure. Depending on experiences, practices, and beliefs adopted in the organizations and their sub-units, PPP participation may be pursued more or less actively. Moreover, since some development banks are organized to serve particular regions only (e.g., ADB, IADB, AFIDB, etc.), differences between the organizations with respect to general support of PPP may affect the likelihood of a project receiving MLS in each region. Lastly, contract type and size of investment is also proposed to affect the likelihood of MLS, since multilateral development banks

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<sup>3.</sup> The Private Participation in Infrastructure (PPI) Project Database has data on infrastructure projects being tracked from 1990 in 139 low- and middle-income countries. The database is the leading source of PPI trends in the developing world, covering projects in the energy, telecommunications, transport, and water and sewerage sectors. Projects include management or lease contracts, concessions, Greenfield projects, and divestitures. The data are presented in a variety of ways useful to researchers, policy makers, journalists and others.

(MDBs) may systematically prefer certain contractual forms or projects with larger required investments.

In this paper, the probability of receiving MLS at the project level is estimated to serve as a metric –a *means* by which to compare PPP projects with and without MLS. To this end, project-level and aggregated country- and regional-level factors are taken into consideration to identify most-similar sets of PPPs with and without MLS for later comparison with respect to cancellation rates.

#### Data

The statistics and probabilistic models in this study follow the definition of PPP adopted by the PPI Database. According this source, infrastructure projects with private participation (PPI) that have reached financial closure excluding divestitures, telecom projects, or merchant<sup>4</sup> projects are considered PPPs. Using this definition, of the full PPI data set of 7,042 projects, 5,054 are PPP projects. Of these, 637 involve MLS and 4,417 do not (Figure 1). This PPP project sample is used to estimate the likelihood of receiving multilateral support.

PPIs
(7,042 projects)

PPPs
5,054 projects (71%)

With MLS
Without MLS
4,417 PPPs (87.4%)

Figure 1. Project data set for econometric models: PPPs from 1990-2015

Source: PPI Database, Feb 2016

The project outcome analyzed in this paper –cancellation rate– is based only on PPP projects in that are currently classified as operational, concluded, or canceled; and have reached financial closure between 1990 and 2010 (i.e., PPPs that have survived five or more years). Of the 5,054 PPPs in the PPI Database, 3,552 projects have survived more than 5 years, of which 2,777 are operational or concluded, whereas 173 are canceled (Table 1).

The main reason not to consider relatively young PPPs (less than six years of potential operability) is simple: a project's outcome (e.g., conclusion, cancellation, survival) can only be reasonably measured when projects have been operational for enough time to allow their outcomes to become observable. For example, PPP

<sup>4.</sup> Merchant projects are those wherein "a private sponsor builds a new facility in a liberalized market in which the government provides no revenue guarantees. The private developer assumes construction, operating, and market risk for the project."

<sup>5.</sup> According to the PPI Database, canceled projects have an average duration (between the financial closure year and its cancellation) of 5.89 years. Moreover, only one of the PPP projects that reached financial closure after 2012 has been canceled.

cancellation rates could be underestimated if one-year operational projects were included, as these projects are likely too young to reveal inherent problems that could lead to distress or cancellation.<sup>6</sup>

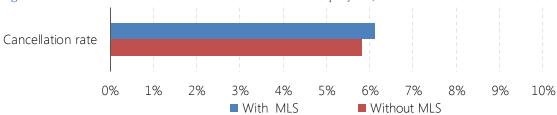
Comparing the percentage of projects with multilateral support that are canceled (6.1%) to the rate of cancellation of non-MLS projects (5.8%), the rates are not statistically different (see Table 1 and Figure 2).

Table 1. Summary statistics of project data set, PPPs from 1990-2010

	Multilate		
PPP Status	With MLS	Without MLS	Total
Canceled PPPs	24	149	173
Total operational or concluded	368	2,409	2,777
Total (canceled, operational, or concluded)	392	2,558	2,950
Cancellation rate	6.1%	5.8%	

Source: PPI Database, Feb 2016

Figure 2. Relative cancellation rates of MLS and non-MLS projects, 1990-2010



Source: PPI Database, Feb 2016

These observed patterns could lead one to conclude that the cancellation rate of PPP projects is not reduced with financing from multilateral organizations. However, the effect of 'not having MLS' is not directly observable in the group of PPPs that do not have MLS. To this end, a proper non-MLS comparison group (counterfactual) for projects with MLS needs to be established.

To do this, a probabilistic model was first estimated to calculate the probability of receiving multilateral support for the full set of PPP projects. Second, a group of projects without MLS but with a very similar (statistically identical) probability of receiving MLS to the group that actually received MLS was identified. Details of the methodology and the results of comparing projects with MLS with their counterfactual are presented in the following sections.

#### Methodology

In randomized controlled experiments, a randomly assigned intervention divides the individuals under study into two groups: those with intervention (treatment group) and those without intervention (control group). Because of the randomization, both groups have exactly the same likelihood of being treated and

<sup>6.</sup> To this point, it is important to recognize also that younger projects which are canceled are less likely to be recognized in the PPI Database due to lags in project status updates. As a robustness check, analysis was also performed on sets excluding PPPs with less than seven and less than five years of potential operability. See sensitivity analysis section and Annex 4 for more detail.

are statistically identical in terms of their observable and unobservable characteristics. The effect of the intervention can then be tested by directly comparing outcomes between the treatment and control groups.

In observational studies, however, interventions typically cannot be randomly assigned. In the case of this study, for example, the participation of a multilateral in a PPP is *not* random. Moreover, a number of factors drive the decision of multilateral banks to support some projects and not others (e.g., multilaterals may focus on certain types of PPP projects or tend towards specific sectors or countries). In other words, projects with and without MLS do not have the same probability of receiving multilateral support and may be systematically different. More importantly, a direct comparison of the outcomes between projects that do and do not involve MLS can lead to the wrong conclusions on the real effects of multilateral support.

To deal with MLS not being randomly assigned, we employ a quasi-experimental design to "identify a comparison group that is as similar as possible to the treatment group in terms of baseline (pre-intervention) characteristics" (White & Sabarwal, 2014). In our case, the comparison group consists of PPP projects without MLS, but with the same likelihood of getting funding from multilateral banks as the treatment group (projects with MLS). The difference in outcomes between treatment and comparison groups provides an estimate of the 'net effect' or impact of multilateral support. The cancellation rate is the outcome subject to analysis.

To control for treatment selection bias; that is, projects with MLS systematically different from other PPP projects, a propensity score matching <sup>7</sup> strategy was applied to match the treatment group to a very similar set of projects without multilateral funding. Then, outcomes between the two groups were compared to estimate the effect of MLS. The process consisted of three steps:

- 1. Defining a metric to compare projects;
- 2. Selecting a matching estimator and identifying a comparison group; and
- 3. Analyzing the matched data set to examine patterns of cancellation.

#### 1. Defining a metric to compare projects

A first step to compare observations consists of defining a metric or standard of measurement that is common to all projects. This metric can correspond to one criterion or several synthesized in the form of an index. For this analysis, a continuous latent variable, the propensity to receive MLS, was calculated for all PPP projects. As mentioned above, multilaterals may be more prone to participate in certain kinds of projects, sectors or locations. These factors increase or reduce the probability –or propensity– of a project receiving MLS. At the project level, this

<sup>7.</sup> The propensity score matching approach is nicely summarized by Stuart and Rubin (2007), who explain that "propensity scores are balancing scores: At each value of the propensity score, the distribution of the covariates that define the propensity score is the same in the treated and control groups. In other words, within a small range of propensity score values, the treated and control groups' observed covariate distributions are only randomly different from each other, thus replicating a mini-randomized experiment, at least with respect to these covariates."

propensity is simply a score –a number between 0 and 1– that measures its probability of receiving MLS.

The propensity scores at the project level were calculated using a *multilevel mixed effects probit regression* approach. As described by Guo and Zhao, "multilevel modeling corrects for the biases in parameter estimates resulting from clustering. In contrast to the popular belief, ignoring multilevel structure can result in biases in parameter estimates as well as biases in their standard errors. The more highly correlated the observations are within clusters, the more likely that ignoring clustering would result in biases in parameter estimates" (2000). The results section shows that PPP projects are, indeed, correlated or clustered at the country level. This is unsurprising, given that projects within a country are subject to the same macroeconomic and legal environments and typically fall under a common national infrastructure and investment policy. Moreover, the influence of PPP-related actors and organizations (e.g., multilateral development banks, operators and sponsors, private financiers, etc.) on the PPP environment may have an equalizing effect on the national PPP environment.

#### 2. Selecting a matching estimator and identifying a comparison group

Propensity scores are then used to match the set of treatment projects (with MLS) to a comparison group. Note that the difference in the propensity scores between projects with and without MLS provides a measure of proximity or closeness between them. Using this information, weights are assigned to each project without MLS following a simple rule: the farther away the comparison unit is from the treated unit, the lower the weight (Essama-Nssah, 2006). The resulting comparison group contains projects without MLS that are weighted according to their average proximity to the ones with MLS.

Following Sianesi (2001), the weight given to a non-treated project is in proportion to the closeness of the propensity scores between projects with and without MLS, where the proportion is defined as:

$$w_{ij} = \frac{K\left(\frac{p_i - p_j}{h}\right)}{\sum_{j \in \{d=0\}} K\left(\frac{p_i - p_j}{h}\right)}$$

Where K(.) is a Kernel weighting function, p is the propensity score (probability of receiving MLS), h is a smoothing parameter called the bandwidth,  $^8$  and i and j denote projects with and without MLS, respectively.

#### 3. Analyzing the matched data set to examine patterns of cancellation

Lastly, the cancellation rates associated with the matched treatment and comparison groups are compared to examine any significant differences between contract survival in projects with and without MLS.

<sup>8.</sup> The smoothing parameter is used to approximate a function that best captures the patterns in the data (Simonoff, 2012). In this case, each data point is a pairwise distance between observations  $p_i$  and  $p_j$ .

#### Results

The results of the analysis are presented in three parts: (a) results of the probabilistic model to calculate propensity to receive multilateral support at the project level; (b) results of the matching of treatment (projects with MLS) and comparison (projects without MLS) groups; and (c) comparison of cancellation rates between the matched treatment and comparison groups.

#### Multilevel mixed effects probit regression model

A multilevel mixed approach was used to correct biases in the parameters and standard errors due to clustering of projects at the country level. This was a crucial step in estimating the probability of getting MLS at the project level. First, PPP projects are clustered at the country level. About 28% of the variation in the probability of receiving MLS is due to the country-cluster (see Table 2, Intra-class correlation). This means that within a country, PPP projects do not behave independently. Instead, their outcomes are affected by commonalities at the national level. Between countries, on the other hand, even when the average probability of receiving MLS is statistically the same, their variations at the project level exhibit significant differences (see example, Figure 3).

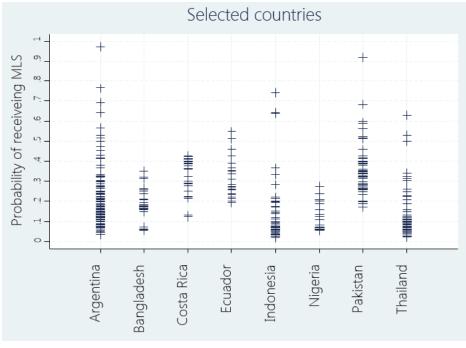


Figure 3. Example: variations in the probability of receiving MLS within and between countries using a multilevel probit regression model

Source: Author's calculations

Second, the regression analysis shows that the probability of receiving MLS is significantly and positively affected by the size of the PPP project, proxied by the total committed investment, but at a decreasing rate (see Table 2). Non-IDA countries are less likely to receive funding from multilaterals, while the country's GDP and population tend to reduce the probability of getting MLS. There are also regional effects: with respect to projects in South Asia (as the baseline comparator),

PPP projects in Africa, Eastern Europe and Central Asia, and Latin America and the Caribbean are more likely to receive MLS. The model shows that compared to Greenfield projects, Brownfield concessions and management and lease contracts are less likely to involve multilateral participation. Transport projects tend to receive less MLS than power projects (the base comparator). Lastly, projects reaching financial closure in earlier years were likelier to receive MLS.

Finally, PPP projects with funding from multilateral banks have an average estimated probability of getting MLS (i.e., the propensity for those projects as estimated by the regression model) almost three times higher than the probability of PPPs without MLS (10.7%). This result supports the point made before –that projects with and without MLS may be systematically different, in turn making a direct comparison in their outcomes misleading regarding the role of multilaterals in the performance of PPPs.

Table 2. Probability of a PPP project to receive multilateral support (MLS)

### Mixed-effects probit regression Group variable: country

MLS (1=With Multilateral Support)	Empty	Basic	Full
Total investment		0.634***	0.849 ***
Square: Total Investment		-0.090**	-0.120 ***
Sector			
Transport		-0.290***	-0.311 **
Water and sewerage		-0.045	-0.055
Type of PPP			_
Concession		-0.276***	-0.311 ***
Management and lease contract		-0.375 ***	-0.337 **
Country			
GDP per capita (constant 2005 US\$)			-0.0001 ***
Population (millions)			-0.006 ***
Region			
AFR			0.559 **
EAP			-0.290 *
ECA			0.675 ***
LAC			0.794 ***
MENA			0.225
Financial Closure Year		-0.018 **	-0.007
Constant	-0.749 ***	36.095 ***	13.479
Country level variance			
var(investment)			0.120 *
var(constant)	0.379 ***	0.456***	0.147 ***
LR test vs. probit regression: chi2(2)	521.39	500.88	123.74
Prob > chi2(2)	0.000	0.000	0.000
Wald chi2()		88.9	340.4
Prob > chi2		0.000	0.000
Multilevel Structure			
Intraclass Correlation	0.275 ***		
# Obs (PPP projects)	5054	5054	4927
# Groups (countries)	120	120	117
Pseudo-R2	0.136	0.172	0.211
* n < 1, ** n < 0			

\* p<.1; \*\* p<.05; \*\*\* p<.01

Robust Std. Err. adjusted for clustering on country

Source: Author's calculations

#### Matching propensity scores for multilateral support

Weights for projects without MLS were calculated in proportion to their proximity to projects with MLS. <sup>9</sup> These weights make projects without MLS suitable for comparison with projects receiving multilateral funding. When applied, the weighted average of the probability of receiving MLS for projects without multilateral funding is statistically identical to the average probability of getting MLS for projects that actually receive it. The bias in the propensity to receive MLS between groups is reduced by 99% (see Annex 2).

#### Cancellation rates and the role of multilateral funding

The comparison of cancellation rates between the matched sets suggests that multilateral development organizations have a positive effect on the survival of long-term PPP infrastructure contracts. Table 3 shows that, without matching, the cancellation rates for PPP projects with and without MLS are statistically the same (6.1% versus 5.8%). However, as shown above, the sets of projects with and without MLS do not have the same probability of receiving multilateral support (28.5% versus 10.7%, respectively), suggesting that the groups are systematically different. As such, a simple direct comparison of the two groups is misleading when trying to understand the real effect of MLS on cancellation.

When projects with MLS are instead matched to a set of PPP projects with the *same probability* of having MLS but *no actual* multilateral funding, a different result is revealed: the mean cancellation rate for the counterfactual set of non-MLS projects is 8.6%, as compared to a much lower 5.8% cancellation rate for projects with multilateral support. In other words, it is estimated that the cancellation rate of projects with MLS would have been 2.8 percentage points (about 48%) higher without funding from multilaterals.<sup>11</sup>

Table 3. Propensity score matching summary, mean rates of cancellation<sup>12</sup>

Averag	Average Treatment Effect on Cancellation Rates of PPPs with MLS. Matching method: Kernel							
Variable	Sample	Treated	Controls	Difference	S.E.	T-stat		
PPP Status:	Unmatched	0.061	0.058	0.00	0.01	0.22		

Variable	Sample	Treated	Controls	Difference	S.E.	I-stat
PPP Status:	Unmatched	0.061	0.058	0.00	0.01	0.22
Canceled	Matched using propensity scores	0.058	0.086	-0.03	0.02	-1.83
			5/-		. c.	

P(T < |t|) = 0.0749 after matching

Source: Authors' calculations

To put this result in perspective, the 24 canceled PPP contracts with MLS identified between 1990 and 2010 (Table 1) represent total committed investments of US\$19.3 billion (Annex 5). Without MLS, that number could have risen to 36

<sup>9.</sup> An Epanechnikov Kernel density function was applied to smooth the calculated distances. Distances are equal to the difference in the propensities between projects with and without MLS.

<sup>10.</sup> The balance tests in Annex 2 show that projects with and without MLS are different, not just in terms of their probability of receiving MLS, but also in terms of several other project-, country-, and regional- level characteristics.

<sup>11.</sup> For only 11 PPP projects with estimated probabilities of receiving MLS above 67%, it was not possible to find a match. These projects represent 2.8% of the total number of PPP with MLS. See Annex 2 for more details.

<sup>12.</sup> This comparison includes canceled, operational and concluded PPP projects.

canceled PPPs, involving committed investments close to US\$28.6 billion (19% of the investments associated with projects with MLS). Note that PPP projects with MLS are generally bigger in terms of committed investment amounts than other PPPs (US\$389 million with MLS versus US\$196 million without MLS).

#### Sensitivity Analysis

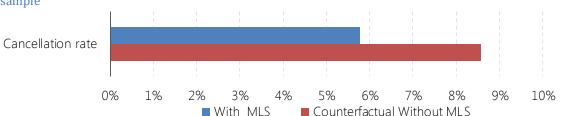
In addition to the kernel weighting method shown in Table 3, two other matching methods –Nearest-Neighbor and Radius matching– were applied (Caliendo and Kopeinig, 2005). First, a nearest-neighbor matching algorithm was used to match projects with MLS to the closest ones in terms of propensity to receive MLS, but which did not actually receive MLS. These comparisons matched projects with MLS to the 1<sup>st</sup>, 5<sup>th</sup>, 9<sup>th</sup>, 13<sup>th</sup>, 17<sup>th</sup>, 21<sup>st</sup>, and 25<sup>th</sup> closest neighbor projects without MLS. To avoid weak matches (i.e., matching to projects too far away), a 'caliper' or radius of 0.02 percentage points was imposed around the calculated propensity to receive MLS. For example, if a project with MLS has an estimated probability of receiving MLS of 0.65, the n<sup>th</sup> closest neighbor(s) would be the one(s) without MLS, but with probabilities of receiving MLS in the range of 0.63 to 0.67.

Second, since there is no rule to choose a specific caliper, a radius matching algorithm was estimated for six different radii ranging from 0.005 to 0.03. Following the example, for a caliper of 0.03, the radius algorithm would match a PPP with MLS and estimated probability of receiving MLS of 0.65 to all projects without MLS and propensities to receive MLS in the range of 0.62 to 0.68. Comparisons through these matching methods (18 counterfactual scenarios in total) showed that PPP projects without MLS have a higher chance to be canceled confirming the kernel-based results (in average, 9.3% for nearest-neighbor-based and 8.8% for radius-based comparisons).

Finally, kernel matched comparisons were also performed on data sets excluding PPPs with less than seven years of potential operability (i.e., financial closure after 2009) and on data sets excluding PPPs with less than five years of potential operability (i.e., financial closure after 2011). This range covers about two standard deviations around the average duration of canceled PPP projects (between 5.3 and 6.4 years) (see Annex 4 for more detail). In both cases, the counterfactual set of projects without MLS showed significantly higher rates of cancellation than the set of PPPs with MLS: 8.7% versus 6% excluding PPPs with less than 7 years, and 8.2% versus 5.3% excluding PPPs with less than 5 years).

Figure 4 represents cancellation rate differences between MLS projects and the counterfactual (the set of projects with the same average probability of MLS, but that did not actually receive it), showing that projects financed by multilateral organizations perform significantly better with respect to contract survival.

Figure 4. Relative cancellation rates of MLS and non-MLS projects, based on propensity matched sample



Source: PPI Database, Feb 2016

#### **Conclusions and Next Steps**

The analysis identifying counterfactual scenarios suggests a positive impact of multilateral support on PPP contract performance. The main result is that the observed cancellation rate for projects with MLS would have been 48% higher without support from multilateral development organizations. The dynamics that lead to this outcome are yet to be fully explored, but present important questions about the dynamics of project support associated with multilateral involvement in PPPs. Multilateral funding often involves policy advice, capacity building, oversight and risk mitigation, project preparation assistance, assistance in mediation or renegotiation, and other forms of support that could create 'halo effects' over and above direct funding. To what extent these kinds of support help mitigate problems that lead to project cancellation is an important area of further study, particularly considering that some kinds of multilateral interventions could potentially be replicated and extended to other projects. Moreover, some types of project support may be more positively impactful than others, and better understanding could help prioritize the oversight and support activities of both lenders and governments.

These findings may also be further expanded by (a) analyzing the effects of multilaterals by source of support (i.e., the specific institutions) and size of investment; (b) analyzing the effects of specific forms of multilateral financial support (e.g., guarantees, loans, etc.) on contract success; and (c) evaluating the impact of multilateral support on project performance outcomes (e.g., coverage expansion, improvements to service quality, efficiency and productivity gains, tariff reductions, etc.).

The latter two proposed analyses require gathering of additional project data. Once additional data is available to capture variations in project status over time, it will be possible to study the role of project and institutional factors on paths of contract performance (e.g., paths to distress and recovery from distress). An important question amenable to study with more historical data is what role multilaterals play in facilitating recovery from distress and reversion to operational status versus cancellation.

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Annex 1. Mixed-effects probit regression: Basic stats

Number of obs = 4,927

	Mean	Std. Err.	[95% Conf. 1	nterval]
MLS (1=With Multilateral Support)	0.124	0.005	0.115	0.133
Total investment	0.248	0.008	0.231	0.264
Square: Total Investment	0.409	0.062	0.287	0.531
Sector				
Energy	0.514	0.007	0.500	0.528
Transport	0.312	0.007	0.299	0.325
Water	0.174	0.005	0.163	0.184
Type of PPP				
Concession	0.311	0.007	0.298	0.323
Management and lease contract	0.055	0.003	0.049	0.062
Greenfield	0.634	0.007	0.621	0.648
Country variables				
GDP per capita (constant 2005 US\$)	3,124	33	3,058	3,189
Population (millions)	53.489	0.818	51.886	55.092
Region				
AFR	0.057	0.003	0.051	0.064
EAP	0.328	0.007	0.315	0.341
ECA	0.065	0.004	0.058	0.071
LAC	0.331	0.007	0.318	0.345
MENA	0.021	0.002	0.017	0.025
SAR	0.198	0.006	0.187	0.209

#### Annex 2. Additional PSM information: PSM results, kernel matching method

Average Treatment Effect on Cancellation Rates of PPPs with MLS. Matching method:

		Kerner				
Variable	Sample	Treated	Controls	Difference	S.E.	T-stat
PPP Status:	Unmatched	6.12%	5.85%	0.003	0.013	0.22
Canceled	Matched using PSM	5.77%	8.57%	-0.028	0.015	-1.83

P(T < |t|) = 0.0749 after matching

Common Support Evaluation, Canceled Projects

Treatment Assignment	Off Support	On Support	Total
Untreated	0	2,558	2,558
Treated	11	381	392
Total	11	2,929	2,940

Balance Test for Canceled PPP Projects After PSM. Matching method: Kernel

Unmatched % reduction t-test								
Variable	Matched	Treated	Control	% bias	bias	t t	p> t	
Probability (MLS=1)	U	0.285	0.107	115.8	10.001	26.59	0.000	
110bability (WES-1)	M	0.203	0.107	0.4	99.6	0.05	0.958	
Total investment	U	0.389	0.197	31.6	77.0	7.15	0.000	
i otai niivestinent	M	0.336	0.137	2.9	90.8	0.43	0.669	
Square: Total investment	U	0.690	0.240	15.6	70.0	3.96	0.000	
Square. Total investment	M	0.468	0.404	2.2	85.8	0.39	0.697	
Sector (Transport=1)	U	0.291	0.369	-16.7	03.0	-3.01	0.003	
Sector (Transport-1)	M	0.299	0.254	9.6	42.1	1.39	0.003	
Sector (Water=1)	U	0.143	0.197	-14.3	12.1	-2.53	0.011	
Sector (water -1)	M	0.139	0.115	6.4	55.6	0.99	0.323	
PPP type (Concession=1)	U	0.304	0.396	-19.5	33.0	-3.52	0.000	
111 type (donecssion=1)	M	0.304	0.260	9.3	52.5	1.35	0.177	
PPP type (Management=1)	U	0.094	0.070	8.8	32.3	1.71	0.088	
TTT type (Management 1)	M	0.097	0.078	7.0	20.8	0.93	0.351	
GDP per capita (constant 2005 US\$)	U	2905	2941	-1.6	20.0	-0.30	0.768	
abi per capita (constant 2005 054)	M	2916	2851	3.0	-83.8	0.41	0.684	
Population (millions)	U	13.799	48.618	-79.7		-12.35	0.000	
	M	14.024	15.018	-2.3	97.1	-0.46	0.648	
Region (AFR=1)	U	0.133	0.054	27.4		5.96	0.000	
-8 - ( )	M	0.134	0.130	1.4	94.8	0.17	0.867	
Region (EAP=1)	U	0.153	0.351	-46.8		-7.87	0.000	
9 ( )	M	0.152	0.142	2.5	94.7	0.41	0.682	
Region (ECA=1)	U	0.102	0.043	22.8		4.95	0.000	
,	M	0.100	0.096	1.3	94.5	0.15	0.880	
Region (LAC=1)	U	0.474	0.375	20.3		3.78	0.000	
	M	0.478	0.465	2.5	87.7	0.34	0.736	
Region (MENA=1)	U	0.038	0.021	10.3		2.14	0.032	
	M	0.039	0.040	-0.3	97.5	-0.03	0.975	
Financial closure year	U	2001	2002	-21.3		-3.87	0.000	
-	M	2001	2001	-2.9	86.6	-0.39	0.698	

Annex 3. Nearest-neighbor and radius matching estimators

Average Treatment Effect on Cancelation Rates of PPPs with MLS

		terrient Enect o		tion rate				
Variable	Sample	Neighbors	Treated	Controls	Diff	S.E.	T-stat	P(T <  t )
	Unmatched Observations		6.12%	5.85%	0.003	0.013	0.220	
		1	5.77%	11.55%	-0.058	0.024	-2.410	0.022
		5	5.77%	8.33%	-0.026	0.017	-1.520	0.126
	Matching using	9	5.77%	9.02%	-0.032	0.016	-1.980	0.056
	Nearest-Neighbor	13	5.77%	9.05%	-0.033	0.016	-2.060	0.048
	Matching (Caliper=0.02)	17	5.77%	8.82%	-0.030	0.016	-1.930	0.062
PPP		21	5.77%	9.02%	-0.032	0.016	-2.070	0.047
Status:		25	5.77%	8.97%	-0.032	0.016	-2.060	0.048
Canceled		Caliper						
		0.005	5.72%	9.03%	-0.033	0.015	-2.130	0.041
	Matching using	0.010	5.88%	8.90%	-0.030	0.015	-1.960	0.058
	Radius-Matching	0.015	5.79%	8.53%	-0.027	0.015	-1.790	0.080
	Radius-Matching	0.020	5.77%	8.70%	-0.029	0.015	-1.930	0.063
		0.025	5.74%	8.75%	-0.030	0.015	-1.990	0.055
		0.030	5.73%	8.63%	-0.029	0.015	-1.930	0.062

## Annex 4. Propensity score matching for PPP projects for several datasets specifications

Average Treatment Effect on Cancelation Rates of PPPs with MLS. Matching method: Kernel

	Cancella	tion rate				
Sample	Treated	Controls	Diff.	S.E.	T-stat	P(T <  t )
Dataset excluding PPPs reaching financial closure after 2009 (≈ 6 years of duration)	6.40%	6.03%	0.004	0.013	0.280	
	6.03%	8.73%	-0.027	0.016	-1.710	0.092
Dataset excluding PPPs reaching financial closure after 2011 (≈ 4 years of duration)	5.66%	5.61%	0.001	0.012	0.040	
	5.33%	8.21%	-0.029	0.014	-2.000	0.054
Dataset excluding PPPs reaching financial closure	5.48%	5.71%	-0.002	0.012	-0.200	
after 2012 (≈ 3 years of duration)	5.15%	7.82%	-0.027	0.014	-1.900	0.066
Dataset excluding PPPs reaching financial closure	5.35%	5.48%	-0.001	0.011	-0.120	
after 2013 (≈ 2 years of duration)	5.02%	7.61%	-0.026	0.014	-1.900	0.066
Dataset excluding PPPs reaching financial closure	5.27%	5.31%	0.000	0.011	-0.030	
after 2014 (≈ 1 years of duration)	4.95%	7.33%	-0.024	0.013	-1.800	0.079

#### Annex 5. Summary statistics of project data set for PPPs from 1990 to 2010

	With MLS Without MLS		Without MLS Total		otal	
PPP Status	# Projects	Investment*	# Projects	Investment*	# Projects	Investment*
Canceled PPPs	24	19,328	149	51,926	173	71,253
Total operational or concluded	368	133,247	2,409	449,955	2,777	583,201
Total	392	152,574	2,558	501,880	2,950	654,454
Cancellation rate	6.1%		5.8%		5.9%	

<sup>\*</sup>Amounts in US\$m